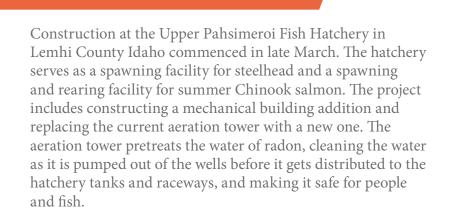


This project closes an existing gap in the trail, giving continuity to the corridor between Factoria Boulevard and Lakemont Boulevard with a tunnel under the existing I-405 and eastbound I-90 ramps, to a four-span pedestrian bridge that crosses two streets. Assistant Project Manager, Casey Russell says "Things are heating up at Mountains to Sound! A busy schedule and summer weather are keeping things exciting as crews work towards completion of our pedestrian bridge and embark on a major scope of work with the cast in place fascia walls. Last month, crews successfully set the entire bridge girder package in a single night shift, an impressive way to reach a great milestone. Great job everyone!"

COVID-19 has generated some real challenges for the crew, working so close in proximity to loud roadway noise makes it hard to communicate effectively when wearing masks. The team must constantly analyze the work in a crowded workspace, being ultra-observant and diligent in adhering to social distancing, hygiene, and sanitation. "Crews are staying positive and doing what is needed to comply with COVID-19 regulations. Our designated COVID-19 supervisors have stepped up and are doing great in their roles," said Superintendent Tanner McCoy. Work has been progressing on schedule since it started last September, the project is scheduled to be complete in November.



The concrete foundation for the new mechanical building has been poured. The masonry subcontractor, Pro Masonry is building the masonry walls, which will be completed before the shutdown at the end of May. "Even though the workperiod is short, we have done a lot of planning to help make the shutdown and the work go smoothly," said Alex Kirk. The project is scheduled to be complete at the end of August.

#### YESLER TERRACE BLOCK 6

**UPPER PAHSIMEROI** 

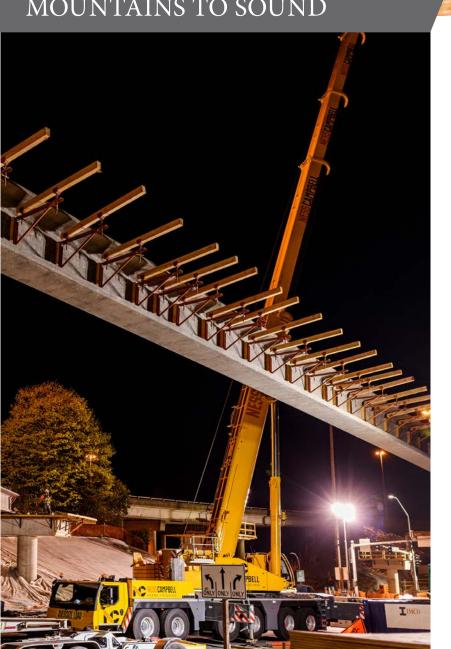
The Yesler Terrace project has been underway since last August, and the team has been hard at work stabilizing an unstable side slope, building a Public Access Drive, and adding utility improvements, allowing the City of Seattle and the Seattle Housing Authority to continue to build affordable housing. The road is in, and all the utility work and final site improvements will soon commence. This includes paving, landscaping, and utilities for future buildings. The project is expected to be complete by the end of November. When asked if the coronavirus pandemic has affected the progress of the work, CJ Handforth, Operations Manager said, "We did have to shut the project down for a few days due to concerns of employees coming into contact with someone [offsite] that displayed symptoms of COVID-19. The person of concern did not have COVID-19, and we immediately returned to work upon news of a negative test result." Thank you to our IMCO team for their hard work and efforts supporting threir individual safety and the safety of those around them.



The Priest Rapids Right Embankment project for Grant County was expected to commence in March of 2020, however required permitting had not been secured. IMCO's team is supporting the owner and engineer, assisting in securing the remaining permits. The project team expects to begin construction in August of 2020.

This contract will improve the weakened right bank of the Priest Rapids Dam facility, ensuring safety to the neighboring Wanapum Indian tribal village below and the power infrastructure downstream. After excavating behind the existing structurally deficient berm, the process of connecting a new 55 foot high structure with roller compacted concrete hauled from a quarry up the river will begin. Each load from the quarry will be transported seven miles to the dam facility to be mixed on site at IMCO's own batch plant. All the excavated materials will be processed on site, used to backfill the area resulting in only a short section of concrete above ground. Over 97% of the aggregate and soil materials used to construct the project originate from the site or on-site quarry. The existing dam structure will then get connected to the new structure with a secant pile wall; a risky operation which will be performed by the subcontractor to make it watertight.

Fun Fact! There is an estimated 140,000 miles of total on-site hauling to construct this project!





## IMCO'S RESPONSE TO COVID-19 PANDEMIC

What a difference a quarter makes. When the last volume of the DIRT newsletter was published in early February, COVID-19 still seemed to most of us like a distant obscure hazard affecting people far away. It has since had major impacts on all of us, from cancelling schools across the country and limiting childcare options, keeping us isolated from our support networks, to shutting down projects, giving us the experience of wearing face masks in public and at work, to having serious economic impacts and laying off millions across the country. Many people have faced severe stress or anxiety and heavy financial burdens. In the face of this pandemic, our team at IMCO has continued to show great resilience, tenacity, and integrity. We have faced increased regulations and obstacles, strict policy, many changes, distractions, and fear. We have been continually adjusting, supporting one another, and have remained determined to be productive.

Our senior leaders started meeting daily (virtually) on March 12 to monitor the pandemic and impacts to our business in order to plan and respond timely. These check-ins have since scaled-down to every other day. Our focus has been on bringing people back to work, supporting our teams, and using this crisis as motivation to strengthen our company and our team. IMCO's IMPACT program is being expanded to include quality. The IMPACT Safety program was rolled out last spring and has brought many improvements to our safety culture including an emphasis on proactive reporting. Expanding the IMPACT program to include quality will provide better structure and training for quality control and quality assurance at IMCO. We are planning and taking action to come out of 2020 stronger than ever.

Thank you, to our teams, for your dedication, adaptability, and perseverance.

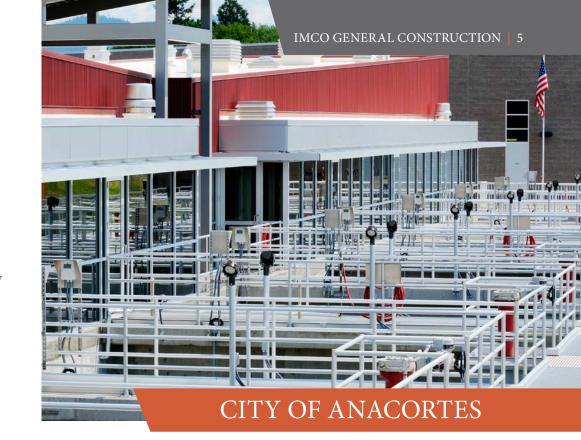
### **NEW CONTRACT**

# SKAGIT RIVER RAW WATER PIPELINE AND CLEARWELL

Our team is looking forward to working again with the City of Anacortes on this \$11 million contract. The project includes the installation of a new 42 inch diameter welded steel water supply line and a new 2 million gallon water tank, pile driving, and yard piping. The project will start in early June.

Throwback photo from the Anacortes WTP project, completed by IMCO in 2013.





### **MUKILTEO FERRY TERMINAL**

On March 28<sup>th</sup> IMCO was notified that after consulting with the governor's office WSDOT was suspending the Mukilteo Ferry Terminal project due to COVID-19.

The Mukilteo project team was making strong progress before the shutdown, getting ready to receive power to the building, reaching completion of drywall and door installation, and steadily working on mechanical, electrical, elevator, and glazing scopes of work.

At the end of April, the team was given the opportunity to formulate a COVID-19 plan to be submitted to the state in order to return to work. IMCO's team pulled the plan together in two days, and it was accepted by the state in one day. This was a great accomplishment by the team, who received praise from WSDOT and surrounding community members who are watching the project closely. This was one of the first WSDOT projects to resume work after being shut down.

The project started again in early May, and the team has been adjusting to new regulations, working hard to resume their stride while following the COVID-19 plan rules. Strict new guidelines require all personnel to check in upon arrival, answer screening questions, and have their temperature taken by the project's COVID-19 supervisor. Everyone on site must wear facial coverings and gloves and maintain six feet of distance from others. This is creating new challenges, forcing teams to use innovation to rethink and re-plan all tasks. Some subcontractor activity remains suspended including the elevator and wall plate steel installation. The Mukilteo team is facing many distractions and, they are working together to minimize safety hazards and maintain productivity.

### **HOLDEN MINE OPERATIONS CONTRACT**

Our Holden team has done great work and secured a contract extension to our Operations at Holden WTP, an extremely beneficial piece of our company. On April 29<sup>th</sup>, the 2020 extension for IMCO's Holden O&M Contract was signed, extending the contract through April 30, 2021. We look forward to another great year, this will be our 6<sup>th</sup> year at Holden Village!

