



KINGSTON FERRY TERMINAL RETROFIT PROGRESS

ENVIRONMENTAL CLEANUP PROJECT TRANSFORMING BELLINGHAM'S WATERFRONT

**NEW WORK AWARDED FOR
WASHINGTON STATE FERRIES**

THE **DIRT**



STEADY PROGRESS AND STRONG COORDINATION DRIVE MARINE RETROFIT PROJECT FORWARD

Work is progressing on the Kingston Ferry Terminal retrofit project, with the installation of precast deck panels and edge beam work. Following panel installation, crews will begin cast-in-place trestle sections and then place the deck slab. Eight remaining piles will be driven and two seismic pods installed and tied into the existing structure during the second fish window, which begins July 15th.

Recent milestones include completing half of the pile caps and beginning precast girder installation. Upcoming work includes installation of pier caps 2 and 3 and continued edge beam work.

This retrofit project requires aligning new and existing structures. Environmental constraints, tides, wind, fish windows, and eelgrass add complexity, and environmental mitigation has been a large focus on the project. During bulkhead work, the team used dual turbidity

curtains to fully control turbidity, and exceed requirements.

Collaboration with Washington State Ferries and project engineers has been strong. Safety performance remains excellent, and construction will be completed this fall.

PUYALLUP AVENUE SEWER REPLACEMENT REACHES 30% DESIGN

The City of Tacoma Puyallup Avenue Sewer Replacement project team has been working on the planned submission of the 30% design deliverable for the end of April. IMCO will provide the City with an updated cost estimate, schedule, and risk analysis.

IMCO's relationship with City staff has been positive. As a progressive design build team, IMCO, the City of Tacoma, and Carollo have prioritized effective communication through honesty and transparency, problem-solving the construction challenges on this complex utility project.

The team evaluated more than 20 alternatives through technical meetings, analyzing cost, schedule, and constructability. This process led to a preferred alignment and routing to resolve flooding at an intersection within the project area. Through this analysis, the team has reduced the

amount of open cut pipe replacement and in-road work by performing increased rehabilitation on portions of the storm and sewer pipelines.

Over the next six weeks, IMCO will be working with subcontractor Allied Trenchless on cleaning and mapping approximately 1,900 linear feet of existing pipeline in preparation for rehabilitation. Cleaning the pipeline will help the project team understand the extent of repairs needed prior to performing the cured-in-place pipe-lining scope. Through intermittent access points, a fiberglass liner will be inserted, inflated, and cured with UV light, which creates a standalone pipe within the existing pipe.

The next milestone will be submission of the 60% design deliverables in early October, which will then begin guaranteed maximum price negotiations for Stage 2 construction.



ANNUAL CELEBRATION OF WOMEN IN CONSTRUCTION

In early March construction industry professionals gathered at the Bellingham Golf & Country Club in Bellingham for the 3rd Annual Celebration of Women in Construction event, hosted by AGC of Washington and the National Association of Women in Construction Puget Sound.

The evening began with practical strategies on leadership and the impact of championing others in career advancement. A dynamic panel followed, featuring women from across the industry, who shared personal stories, challenges, and successes. IMCO Executive Vice President Ashley Kimberley was among the panelists and shared her journey into construction. She reflected on the strength of her grandmother and mother, both successful businesswomen and entrepreneurs, and how they inspired her path. She also spoke to the importance of self-advocacy for women in this industry.

When asked for final words of encouragement or career advice for the group of over 200 guests Ashley replied, **“Women in construction often talk about how they try to fit in with the guys, don’t do that! Be fully yourself, take up space. You belong in construction, and you have power. Seek sponsorship, but remember you are your own best advocate.”**

The event was an inspiring evening that highlighted the strength, talent, and future of women in the construction industry.

BELLINGHAM’S SHORELINE TRANSFORMATION

The RG Haley Cleanup - Cornwall Avenue Landfill project continues to make strong progress and will ultimately transform the site into a new waterfront park, Salish Landing, for the City of Bellingham. Recent scopes of work include installation of in-street utilities, tie-ins to an existing 16-inch waterline, and placement of 24-inch storm piping and structures.

Filling and grading operations within the RG Haley preload area are also underway, using on-site materials to form a preload footprint that will remain in place for approximately one year to allow for ground settlement.

In April, crews began intertidal excavation and shoreline capping. The work is being performed in controlled zones during optimal low tide windows. In-situ solidification, led by subcontractor Keller, is also underway to stabilize contaminated soils and prevent groundwater migration.

Strong planning for upcoming marine work and collaboration with the City of Bellingham have supported continued progress.

The team maintains a strong commitment to safety and environmental stewardship, with full

participation in work the observation program and careful management of water treatment and shoreline protection measures, including preparation for eelgrass habitat restoration.

“The project team has been hungry to get started on the intertidal work. It’s exciting to begin placing permanent shoreline park features, and it takes everyone on the site to make it a success,” said Project Manager Wiatt Vasey.



SKILLED CRAFT DRIVING PROGRESS IN BOARDMAN, OREGON

The construction of dual water treatment facilities, 12 miles from one another, continues to be driven by the execution and strength of IMCO's skilled craft workforce. Teams are hitting key milestones while maintaining focus on safety, quality, and production.

At the east beach site civil work is nearing completion, with all major earthwork, including the solids handling basin, sand stripping and export, and storm water ponds now complete. Remaining efforts are focused on final grading, paving, bollards, hydro seeding, and fencing.

Wood framing of the water treatment plant is complete; drywall is approximately 75 percent finished, and wall coatings are underway. As painting progresses, electrical and process equipment installation will follow.

Interior mechanical installation continues to advance daily, with crews installing equipment, fabricated steel racks, and piping. Focus is now shifting to the owner's supplied microfiltration membrane system and associated equipment.

At the airport site, the pre-engineered metal building is nearing full enclosure, while interior mechanical work has progressed ahead of the structure, demonstrating proactive planning and strong field coordination.

Framing and finishing subcontractors are mobilizing as areas become available, with lessons learned from east beach improving execution. Site civil work is nearly complete, with final storm water improvements and finish grading ongoing.

Completion of the solids handling basin marks a major milestone, closing out a significant concrete scope. Epoxy floor coatings in the chemical containment areas are also nearing completion. Once finished, this will open the remaining interior mechanical scope for IMCO crews to advance.

“As both project sites continue through the complexities of water treatment plant mechanical work, it has been incredibly valuable to draw on experience, particularly from the Lewiston WTP. Similar management, craft, engineers, and suppliers have helped expedite processes and improve efficiency on this second go around,” said Assistant Project Manager Luke Hawksford.

STAR WWTP PRECONSTRUCTION

The Star Wastewater Treatment Plant CMGC project is approaching the 60% design milestone. Preconstruction services include advising the City on immediate capital expenditure and income from future rate increases. With this deliverable, IMCO, Keller, and the City will have the information to begin phasing and packaging the work to align with their budget.

Under the CMGC contract method, IMCO submitted two early works packages in April. The first was to decommission the existing lagoon structures. Portions of the new plant will be built in this location, and completing this scope early will benefit the schedule. The second package includes upgrades to the existing membrane bioreactor equipment. The current system is over-capacity, and these upgrades will keep the facility operational until the expansion is complete. This work is expected to begin in mid-May.

NEW WORK FOR WASHINGTON STATE FERRIES

IMCO was awarded the Washington State Ferries system-wide ferry terminal contract in April. This \$8.6 million project will replace critical components such as head frames, lift beams, counterweights, and mechanical and electrical systems to allow transfer spans to adjust with tidal changes for vessel loading.

Work will take place across four ferry terminals: Anacortes, Coupeville, Lopez Island, and Orcas Island. Procurement of materials began immediately, with construction scheduled to begin June 1st, and completion expected by March 25th, 2027.

